

PRESENT:

ROTHESAY COUNCIL SPECIAL SESSION Monday, December 15, 2014 MINUTES



MAYOR WILLIAM J. BISHOP DEPUTY MAYOR NANCY GRANT COUNCILLOR MATT ALEXANDER COUNCILLOR PAT GALLAGHER JETTE COUNCILLOR PETER J. LEWIS COUNCILLOR BLAIR MacDONALD COUNCILLOR BILL McGUIRE COUNCILLOR MIRIAM WELLS

TOWN MANAGER JOHN JARVIE TOWN CLERK MARY JANE BANKS DIRECTOR OF PARKS/REC (DPR) CHARLES JENSEN DIRECTOR OF OPERATIONS (DO) BRETT McLEAN DIRECTOR OF PLANNING/DEVELOPMENT (DPDS) BRIAN WHITE TREASURER DOUG MacDONALD

Mayor Bishop called the meeting to order at 7:00 p.m. and welcomed those in attendance.

1. <u>APPROVAL OF AGENDA</u>

1. APPROVAL OF AGENDA

Moved by Counc. Alexander and seconded by Counc. Lewis the agenda be approved as circulated with the following additions:

- 2.6 Comex Fare increase
- 2.7 Land acquisition/disposition

CARRIED.

Mayor Bishop called on Counc. MacDonald, Finance Committee Chair to provide opening remarks. Counc. MacDonald made the following comments: Rothesay has maintained a stable tax rate with a modest increase in the tax base while managing increasing operating expenses in various areas including protective services, snow removal and capital expenses including the Kennebecasis Public Library expansion; some operating flexibility has been expended; the unconditional grant has decreased by over \$300,000 in the past 2 years or the equivalent of 2 ¹/₂ cents on the tax rate; one goal is to maintain flexibility in the operating budget to cover extension of assets life; another is to limit borrowing to large-scale projects; recommendation for 2015 is to increase the tax rate by 1 cent and to maintain good value for residents. Counc. MacDonald thanked staff for their hard work in preparing the budget and Mayor Bishop thanked Counc. MacDonald for his leadership as Chair of the Finance Committee.

Treasurer MacDonald gave a high level summary of the proposed 2015 budget, noting a more detailed review had been done at the November 17th Special Council meeting. He did advise there were changes since the previous presentation, as indicated in the documentation provided (third column), including the following: previous assumption of 1% increase in tax base and actual increase is 2.46%, assumption of \$100,000 in Community Funding and Equalization Grant and actual is \$116,000; some expenditures were amended to reflect new information received since November 17th, and the Finance Committee recommendation to increase the tax rate by 1 cent, rather than 2 cents as previously presented. The presentation outlined the following:

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Capital Operating Fund Budget

- Total Operating Budget \$16,245,000, up by 2.72 %
- Overall property tax assessments up by 2.46%
- ▶ Unconditional Grant down 44.5% to \$116,262
- Tax rate increase of 1 cent to \$1.20 per \$100 of assessment
- General Government Services increased to reflect a new administrative position
- Protective Services budget increase to reflect increases in fire and police and additional EMO expenditures
- Transportation Services shows an increase due to operational increases and additional culvert and drainage maintenance
- Environmental Health Services includes garbage collection and disposal and has decreased due to a reduction in the cost of garbage collection
- Environmental Development Services has increased to reflect operational increases and a reallocation of legal fees re by-law enforcement
- Recreation & Cultural Services has increased to reflect operational increases and an increase in the cost of regional facilities
- Fiscal Services has decreased to reflect a reduction for capital projects funded through the Operating Fund

General Capital Fund Budget

- Total Capital Budget of \$16.15 million
- Estimated borrowing to increase by \$7.66 million (assuming the recreational facility proceeds)
- Transportation
 - Street surfacing of \$1.46 million (includes completion of French Village Road, microsealing, and potential land acquisition)
 - Storm sewers and drainage improvements of \$2.24 million (includes Oakville Acres detention pond)
 - Curb and sidewalk improvements of \$365,000 (includes Eriskay/Iona sidewalk project)
 - Equipment includes a new backhoe
- ➢ Recreation
 - Buildings of \$7.015 million (includes \$6.75 million for phase 1 construction for a new multi-purpose recreation complex).
 - Parks of \$3.73 million (includes \$2,400,000 for major improvements to the Rothesay Common and \$1.33 million for trails and parks in French Village)

Utility Operating Fund Budget

- Total Revenue \$2,908,800, an increase of 3.7 %
- Revenue from sale of water increased to \$890,400; 6% water rate increase (base rate
- ➢ from \$1 per cubic metre to \$1.06 per cubic metre)
- ▶ Revenue from sewerage services increased to \$1,473,400; sewer rates are increased
- ➢ 6% from \$320 per equivalent user to \$340 per equivalent unit
- ➤ Total operating expenses increased by 5.02% to \$2,146,726
- Largest increases in water expenses in purification/ treatment due to annual wells cleaning and increased chemical costs
- Sewer system expenses increased due to higher flushing and maintenance costs, manhole repairs, etc.

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	Expenses:	
Water Supply	Water Supply	

Water Supply	\$ 675,548
Sewer Collection and Disposal	785,410
Fiscal Services	685,768
Total	\$ 2,146,726
Revenue:	
Sale of Water	\$ 890,400
Sewerage services	1,473,400
Other Revenue	545,000
	\$ 2,908,800

Utility Capital Fund Budget

- ➤ Capital Budget totals \$8.880 million;
- > the water budget includes Gondola Point Road and McGuire Centre projects
- > the sewer budget includes the first phase of the waste water treatment facility

There was general discussion by Council members with respect to the proposed budget, more specifically:

- > the utility is a user-pay system and does not affect the tax rate
- there is only one rate payer/tax payer although not all residents are water users
- \blacktriangleright there are many variables when preparing a budget and a 1 cent tax increase is a modest turn-around in rebuilding reserves
- > there are a number of projects included in the budget that will be brought forward to Council for specific approval
- > Council has agreed in principle to the large scale recreation project but there are many details to be provided and questions to be answered prior to proceeding
 - \circ 1/3 funding levels (each level of government) have not been approved yet
- > the Rothesay Common project has been approved and the documents are out for tender
- > possibility of increasing the tax rate by 2 cents in an effort to rebuild reserves
- > general discussion on property tax assessment and the methodology used by the province
- > general line item discussions related to expenditures as outlined in the budget documentation (brine leak at Arena, roof for Golden Grove Road building, funding for RTIPPA requests)

Mayor Bishop thanked Treasurer MacDonald for his presentation. Scott Cochrane, 24 Shadow Hill Court requested the opportunity to speak on the budget. He made the following comments: the three major projects for 2015 appear to be the Oakville Acres detention pond, the Rothesay Common project and the recreation project, along with 2016 being the first full year of curbside recycling; an increase in the tax rate of 2 cents would allow for funding to be put into reserves for 2016 expenditures; consideration be given to allocating \$300,000 to reserves from the estimated \$1.1 million in capital funded out of operating; Rothesay has historically had strong reserve levels which have assisted in maintaining a low and stable tax rate over the years; allocation from reserves of \$150,000 for snow removal costs and budget shows an overage of \$44,000 and \$64,000 in wages. He concluded in recommending Council give strong consideration to maintaining reserve levels to stabilize changes from one year to the next.

Mayor Bishop thanked Mr. Cochrane for his comments. Counc. MacDonald commented that capital from operating could be reduced and reserves increased, and then additional

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borrowing could be done. He noted the funding of capital out of operating is a flexible option and when the reserves were originally built up, the yearly tax base was growing by 7 - 8 % a year. Counc. MacDonald commented from a conservative financial perspective, the tax rate could be increased by 5 cents and put aside for a "rainy day" but taxpayers may not agree with that approach. Counc. Alexander noted that an increase of 1 cent is the equivalent of perhaps \$10 per \$100,000 of assessment, in addition to any increase in the assessed value of the property. Deputy Mayor Grant noted the utility users will be paying higher fees as well. Counc. MacDonald noted the wastewater treatment plant will cost in the area of \$25 million which will likely increase utility fees in the next few years. Counc. Alexander noted there have been positive and negative comments on the proposed budget but in his opinion there is value for money and our protective services are top notch.

2. NEW BUSINESS

2.1 2015 Rothesay General Fund Budget

December 12, 2014 Presentation and Memorandum from Treasurer MacDonald **MOVED** by Counc. MacDonald and seconded by Deputy Mayor Grant RESOLVED that the General Fund 2015 Capital Budget of \$16,150,000 be approved, as per attached.

ON THE QUESTION:

Counc. Gallagher Jette noted she was not comfortable with the Recreation portion of the budget given the overall state of the economy and property values. She indicated she was not in support of the large recreation project and was unclear whether approval of the budget meant approval of the recreation project.

NAY vote recorded from Counc. Gallagher Jette.

CARRIED.

MOVED by Counc. MacDonald and seconded by Deputy Mayor Grant RESOLVED that the sum of \$16,347,500 be the total operating budget of the Municipality, that the sum of \$14,718,978 be the Warrant of the Municipality for the ensuing year, and that the tax rate for the municipality be \$1.2000 and FURTHER THAT the Council orders and directs the levying by the Minister of Environment and Local Government of said amount on real property liable to taxation under the *Assessment Act* within the Municipality of Rothesay.

CARRIED.

MOVED by Counc. MacDonald and seconded by Deputy Mayor Grant RESOLVED that the following 2015 **total** budgets and requests be approved as submitted:

Regional Facilities Commission	\$2,845,659
Enterprise Saint John	\$2,000,000
Fundy Regional Service Commission	\$8,551,188
Kennebecasis Public Library	\$ 184,200

ON THE QUESTION:

Counc. Alexander requested clarification on the Fundy Regional Service Commission budget. It was noted the tipping fees are approximately \$240,000 and the administrative overhead is about \$7200 (Rothesay share). Mayor Bishop advised there would be no increase in Rothesay's share of the Enterprise Saint John budget as a result of the reorganization.

CARRIED.

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MOVED by Counc. MacDonald and seconded by Deputy Mayor Grant RESOLVED that the following 2015 total budgets be approved as follows: Kennebecasis Valley Fire Department Inc.

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Operating:	\$4,558,832	
Capital:	\$ 61,750	
Kennebecasis Regional Joint Board of Police	e Commissioners	
	\$5,342,217	
Rothesay Living Museum	\$ 4,000	
		CARRIED.

MOVED by Counc. MacDonald and seconded by Counc. Gallagher Jette RESOLVED that the following 2015 funding requests be approved as follows:

Dalhousie Medicine	\$ 5,000	4 nd of 5 year commitment
Rothesay High School	\$ 1,000	Fairweather Scholarship
Kingsway Care Centre	\$ 10,000	3rd of three years
KV3C	\$ 2,500	maximum, reimbursing for wages
YMCA	<u>\$ 10,000</u>	
Total	\$ 28,500	Donations & Cultural Support
Crimestoppers	\$2,800	Under Protective Services
PRO Kids	\$7,500	Under Recreation - Other
Discover Saint John (Tourism)	\$3,000	Under Economic Development
KV Committee for the Disabled	\$2,500	Under Public Transit
Saint John Theatre Company	\$ 1,000	
Cherry Brook Zoo	\$ 5,000	

2.2 2015 Rothesay Utility Budget

December 12, 2014 Presentation and Memorandum from Treasurer MacDonald **MOVED** by Counc. MacDonald and seconded by Counc. Lewis RESOLVED that the Utility Fund 2015 Capital Budget of \$8,880,000 be approved as per attached.

Utility Fund Operating Budget 2015

MOVED by Counc. MacDonald and seconded by Counc. Lewis RESOLVED that pursuant to paragraph 189(4) of the Municipalities Act, the total budget for the Water and Sewerage Utility for the ensuing year would consist of total revenues of \$2,908,800 and total expenditures of \$2,908,800.

CARRIED.

MOVED by Counc. MacDonald and seconded by Counc. Lewis RESOLVED that the sewer service charge in schedule "B" of by-law 6-04 be \$340.00 per equivalent user unit.

CARRIED.

MOVED by Counc. MacDonald and seconded by Counc. Gallagher Jette RESOLVED that the sewer service NSF cheque fee in schedule "B" of by-law 6-04 be \$25.00 per occurrence. **CARRIED.**

CARRIED.

CARRIED.

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MOVED by Counc. MacDonald and seconded by Counc. Gallagher Jette RESOLVED that the fee schedule "E" of by-law 7-04, page 1, be changed to the following rates: NSF cheque fee - \$25.00 per occurrence

CARRIED.

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MOVED by Counc. MacDonald and seconded by Counc. Gallagher Jette RESOLVED that the fee schedule "E" of by-law 7-04, page 1, be changed to the following rates:

<u>Meter</u>		Fixed Charge	Annual
<u>Size</u>	Factor	Per Qtr	Charge
5/8	1.00	47.70	190.80
3/4	1.44	68.69	274.76
1	2.56	122.11	488.44
1-1/2	5.76	274.75	1,099.00
2	10.24	488.45	1,953.80
4	40.96	1,953.79	7,815.16
6	92.16	4,396.03	17,584.12
8	163.84	7,815.17	31,260.68
			CARRI

MOVED by Counc. MacDonald and seconded by Deputy Mayor Grant RESOLVED that the fee schedule "E" of by-law 7-04, page 2, be changed to the following rates:

ROTHESAY WATER SYSTEM CONSUMPTION CHARGES (Per quarter)

		over						
		96 up			above 72	above		
		to			up to	600	up to	above
	up to	800m	above	up to 72	600	m3/uni	3250	3250
CHARGES PER QUARTER	96 m3	3	800 m3	m3/unit	m3/unit	t	m3	m3
Single family residence	1.06	1.59	2.39					
Residence with rental or self-contained								
unit	1.06	1.59	2.39					
Apt. Bldg up to 3 units	1.06	1.59	2.39					
Apt. Bldg 4 units or more				1.06	1.59	2.39		
Townhouses - individual meters	1.06	1.59	2.39					
Townhouses - group meters				1.06	1.59	2.39		
Commercial	1.06	1.59	2.39					
Institutional (schools)							1.06	1.59
						CAF	RRIED.	

2.3 General Fund Reserve Motions

12 December 2014 Memorandum from Finance Committee

MOVED by Counc. MacDonald and seconded by Deputy Mayor Grant RESOLVED THAT the sum of \$1,400,000 be transferred from the General Capital Reserve Fund to the General Capital Fund to cover the costs of Capital projects.

CARRIED.

MOVED by Counc. MacDonald and seconded by Counc. Lewis RESOLVED THAT the sum of \$600,000 be transferred from the General Capital Reserve Fund (Gas Tax) to the General Capital Fund to cover costs of Capital Works projects.

CARRIED.

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MOVED by Counc. MacDonald and seconded by Deputy Mayor Grant BE IT RESOLVED THAT the sum of \$150,000 be transferred from the General Operating Reserve to the General Operating Fund to cover costs for extra snow removal.

CARRIED.

MOVED by Counc. MacDonald and seconded by Counc. Alexander RESOLVED THAT the sum of \$10,000 be transferred from the General Operating Fund to the Capital Reserve Fund (Town Hall) for the year 2014.

CARRIED.

MOVED by Counc. MacDonald and seconded by Deputy Mayor Grant RESOLVED THAT the sum of \$10,000 be transferred from the General Operating Fund to the Capital Reserve Fund representing outside contributions (KVCC).

CARRIED.

MOVED by Counc. MacDonald and seconded by Counc. McGuire RESOLVED THAT Gas Tax Funding in the amount of \$800,908 for the year 2014, be transferred to the General Capital Reserve Fund (Gas Tax).

CARRIED.

MOVED by Counc. MacDonald and seconded by Counc. Alexander BE IT RESOLVED THAT the sum of \$3,460.32 be transferred from the General Operating Fund to the Land for Public Purposes Reserve Fund for external contributions.

CARRIED.

MOVED by Counc. MacDonald and seconded by Counc. McGuire BE IT RESOLVED THAT the sum of \$ 24,246.37 be transferred from the Land for Public Purposes Fund to the General Capital Fund to cover costs of land purchase.

CARRIED.

MOVED by Counc. MacDonald and seconded by Deputy Mayor Grant RESOLVED THAT Council authorizes the expensing of General Capital Projects through the General Operating Fund up to \$3,500,000.

CARRIED.

2.4 Water and Sewer Fund Reserve Motions

12 December 2014 Memorandum from Finance Committee

MOVED by Counc. MacDonald and seconded by Counc. Gallagher Jette RESOLVED that \$98,850 be transferred from the Utility Operating Fund to the Utility Capital Reserve Fund for water and sewer connection fees.

CARRIED.

MOVED by Counc. MacDonald and seconded by Counc. Gallagher Jette RESOLVED that \$230,000 be transferred from the General Capital Reserve Fund (Gas Tax) to the Utility Capital Fund to cover project costs.

CARRIED.

MOVED by Counc. MacDonald and seconded by Counc. McGuire RESOLVED that \$180,000 be transferred from the Utility Capital Reserve Fund to the Utility Capital Fund to cover project costs.

CARRIED.

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MOVED by Counc. MacDonald and seconded by Counc. Lewis RESOLVED that \$4,000 be transferred from the Utility Operating Fund to the Utility Capital Reserve Fund for Rothesay's contribution to the Sewage Outfall Reserve.

CARRIED.

MOVED by Counc. MacDonald and seconded by Counc. Alexander RESOLVED that \$10,028.00 received from Quispamsis for Sewage Outfall be transferred to the Utility Capital Reserve Fund.

CARRIED.

MOVED by Counc. MacDonald and seconded by Deputy Mayor Grant RESOLVED that Council authorizes the expensing of Utility Capital Expenditures through the Utility Operating Fund up to \$600,000.

CARRIED.

2.5 Nominating Committee

MOVED by Counc. MacDonald and seconded by Counc. Gallagher Jette Council ratify the following Committee appointments, as recommended by the Nominating Committee:

Kennebecasis Regional Joint Board of Police Commissioners LINDA SHERBO (Dec. 2016) **Planning Advisory Committee** WILLIAM KEAN (Dec. 2016) - Reappointed COLIN BOYNE (Dec. 2016) CRAIG PINHEY (Dec. 2016) **Public Works and Infrastructure Committee** RYAN SCOVILLE (Dec. 2016) RAZA GOODARZIAN (Dec. 2016) SCOTT SMITH (Dec. 2016) - Reappointed **Utilities Committee** DR. BRIAN CRAIG (Dec. 2015) - Reappointed STEPHEN WAYCOTT (Dec. 2016) BLAINE JUSTASON (Dec. 2016) Heritage Preservation Review Board MICHAEL D. WENNBERG (Dec. 2015) - Reappointed GREG MURDOCK (Dec. 2016) J. P. FOISY (Dec. 2016) **Harbour Station Board of Directors** PETER KLOHN (Dec. 2015) - Reappointed **Kennebecasis Public Library** JANET MILLER (Dec. 2016) **Parks and Recreation Committee** SUSAN HARLEY (Dec. 2016) - Reappointed JANE MACEACHERN (Dec. 2016) - Reappointed TRACY LANGLEY (Dec. 2016) MAUREEN DESMOND (Dec. 2016) CHARLES SMITH (Dec. 2016) **Aquatic Centre Board** JANE MACEACHERN (Dec. 2016) - Reappointed

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ON THE QUESTION:

There was a lengthy discussion with respect to the Emergency Measures Committee and the appointment of Bill Artiss and DO McLean. Town Manager Jarvie noted the mandate of the Committee is to recommend resident appointees to various Committees of Council. Town staff are not typically appointed to Committees and their role is to provide support to any and all Council committees as required, under the direction of the Town Manager. There was a brief discussion with respect to the Emergency Measures By-law 9-98 and the committees appointed under its authority as well as ex-officio members of committees.

CARRIED.

MOVED by Counc. MacDonald and seconded by Deputy Mayor Grant Council appoint Bill Artiss and DO McLean as ex-officio members of the Emergency Measures Committee. **NAY vote recorded from Counc. Gallagher Jette.**

CARRIED.

MOVED by Counc. MacDonald and seconded by Deputy Mayor Grant letters of appreciation be sent to Committee members whose terms have ended and will not be returning.

CARRIED.

There was a brief discussion with respect to orientation for new Committee members. Town Clerk Banks advised the Department heads typically meet with new Committee members and review by-laws, legislation, etc. for the relevant committees.

2.6 Comex fare increase

Town Manager Jarvie advised the existing Comex contract is finished at the beginning of 2015 and there have been ongoing discussions between Hampton and Quispamsis with respect to a fare increase. Quispamsis staff has also mentioned opportunities to Rothesay staff for cost reduction and ridership increases; including a proposal to commit financial resources to promote the use of Comex. There is \$88,000 included the 2015 Rothesay budget.

MOVED by Counc. Wells and seconded by Counc. Lewis Council approve a fare increase for Comex, more specifically:

	Current	Proposed
Daily Fare	\$3.50	\$4.00
Monthly Pass	\$109.00	\$125.00 (increase of \$0.40 per ride)
Ten Trip Punch card	\$33.00	\$ 38.00 (increase of \$0.50 per ride)
Twenty Trip Punch card	\$60.00	\$ 68.00 (increase of \$0.40 per ride)

ON THE QUESTION:

Counc. MacDonald requested clarification on the possible impact on ridership if fares are increased. Counc. Gallagher Jette suggested there was not enough information and asked whether there was an urgent need to deal with the request now or of it could wait until January.

MOVED by Counc. Alexander and seconded by Counc. McGuire the proposed fare increase for Comex be tabled until the January Council meeting.

CARRIED.

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MOVED by Counc. McGuire and seconded by Counc. Gallagher Jette Rothesay agree to work with Quispamsis to review the operations of the Comex KV Route toward finding cost reductions with a minimum effect on service.

ON THE QUESTION:

Town Manager Jarvie advised this is year three of a three year contract but nothing further has been received in writing with respect to a new contract.

CARRIED.

2.7 Land acquisition/disposition

MOVED by Counc. McGuire and seconded by Counc. Alexander that all purchases or disposition of land by the Town be approved by Council, prior to the start of any negotiations.

ON THE QUESTION:

Counc. McGuire noted there is money in the 2015 budget for land acquisition that he is not in favour of and therefore wants to ensure negotiations do not begin immediately.

3. NEXT MEETING

The next regular meeting will be Monday, January 12, 2015.

4. <u>ADJOURNMENT</u>

MOVED by Counc. Gallagher Jette and seconded by Counc. Wells the meeting be adjourned.

CARRIED.

CARRIED.

The meeting adjourned at 8:40 p.m.

MAYOR

CLERK

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Genera	Capital
ll Fund	Plan Sum
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Services

TRANSPORTATION Buildings Designated Highways Drainage Street surfacing

age NumStreet surfacing RSidewalks Equipment

RECREATION

Buildings

Equipment

Total Capital Expenditures

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16,150,000 \$

2,040,000 \$

150,000 \$ 2,765,000 \$

3,535,000 \$

7,660,000

Parks

		I			L	I										1
	10,885,000	3,730,000	140,000	7,015,000	4,925,000	470,000	365,000	1,460,000	2,240,000	315,000	75,000	25,000	25,000	315,000	315,000	Total
	295,000		30,000	265,000	1,405,000	470,000	90,000	810,000	•		35,000	25,000	25,000	315,000	315,000	Operating
	110,000	1	110,000	ı	40,000	1	·	·	ı	•	40,000		1	•	·	Reserves
*2	2,250,000			2,250,000	515,000	•	275,000	·	240,000	1	ı	1				Gas Tax
	3,220,000	970,000	8	2,250,000	315,000	•		·		315,000	ı		ı	1	ı	Grants
	5,010,000	2,760,000	•	2,250,000	2,650,000		ı	650,000	2,000,000		ı		ł	•	ı	Borrow

11/20/14

Three Year	Town
Utilities Capital I	of Rothes:
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UTILITY CAPITAL PLAN - 2015		Hevised	Capital Reserves	Grants	Gas I ax/ Infrastru	Jas Tax/ Infrastructure	0	Operating		Borrow
WATER CAPITAL PLAN - 2015										
Gondola Point Road	θ	310,000 \$	•		↔	·	θ	·	↔	310,000
Replace Membranes in Water Filtration Tanks		210,000	I					210,000		
Water plant carry forward		500,000								500,000
Almon Lane			•					,		ı
McGuire Centre extension		110,000	ı					110,000		
Supply development		250,000	70,000				1	180,000		•
	÷	1,380,000 \$	70,000 \$	1	φ	E.	с о	500,000 \$	φ	810,000
SEWER CAPITAL PLAN - 2015										
Almon lane	↔	I				•		ı	÷	·
WWTF Phase 1		7,500,000	800,000	5,000,000		200,000		r		1,500,000
	မ	7,500,000 \$	800,000 \$	5,000,000 \$		200,000 \$	÷	,	÷	1,500,000
TOTAL CAPITAL 2015	÷	8,880,000 \$	870,000 \$	5,000,000 \$		200,000 \$	↔	500,000 \$	Ś	2,310,000